## PRIORITY AREA 2: DEVELOPING LEADERSHIP CAPACITY

Developing Leadersh					<b>_</b>
Action	Priority	Outcomes	By When	Responsibility	Resource Implications
Ensure fourth re- accreditation to the Charter for Member Development	М	Re-accreditation of Charter Plus	July 2014	Head of Democratic & Support Services	Cost of any associated training, research and documentation production
Enhance managerial skills/knowledge especially in the areas of performance management skills, financial management and risk assessment.	М	A minimum of 100 managers a year attending events	Annually	Chief Officer: Human Resources/Learni ng and Development Manager/HR Managers/senior managers	Time to develop and deliver workshops/information sessions/case studies, etc.
Provision of a First line Manager/Team Leader Institute of Leadership and Management (ILM) certificate programme (Level 3)	М	Minimum of one group per year successfully completing programme	April 2013 and annually thereafter	L&D Manager	Course costs/staff time attending workshops ILM accreditation
Follow on activities to support needs identified during attendance at Development Centre sessions	М	New plans approved by CMT	December 2012 and ongoing	L&D Manager	Time and cost of trainers/observers/staff time attending events
Induction of new Members following any elections	М	New Members able to carry out	Ongoing	Head of Democratic	Printed material/time of trainers

Developing Leadership Capacity							
Action	Priority	Outcomes	By When	Responsibility	Resource Implications		
through the delivery of personal development plans.		their role effectively in a speedy manner		Services and L&D Manager			
Revision to and delivery of a programme for managers responsible for building safety.	М	Programmes developed and delivered at least twice per annum	Annually	L&D Manager	Course costs/staff time attending course		